



Palestine. Ongoing Commitment.

A Generation
of Giving



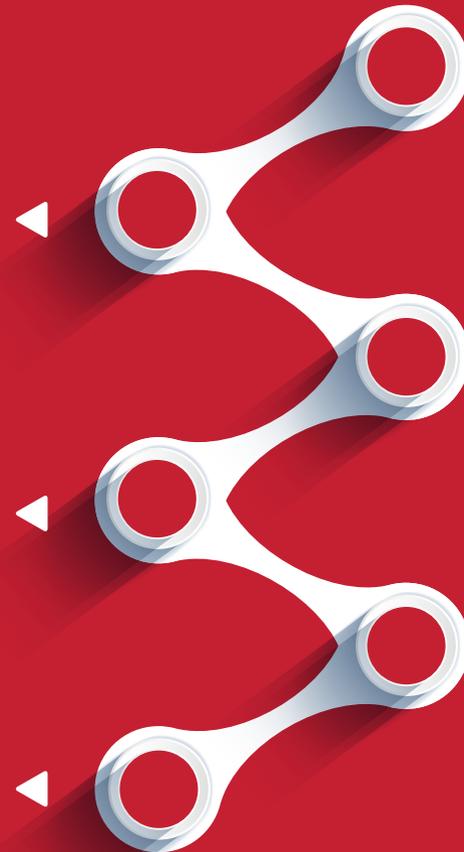
ANNUAL REPORT
2015

Taawon in 2015

Transition towards program-led management through seven main programs: Education, Community Development, Culture, Rehabilitation of Old Cities, Youth Empowerment, Orphan Support, and the Palestinian Museum, in addition to the Taawon for Youth (WAY).

Diversification of funding sources regionally and internationally, and the establishment of strategic international partnerships and alliances.

Launch of Taawon's new website and re-branding, and significant improvement in our digital outreach.



▶ Taawon touched the lives of one million beneficiaries during 2015.

▶ Preparation of 15 programmatic and regional evaluation studies to enrich our interventions and deepen its impact.

▶ Launch of the enterprise resource planning (ERP) system.

FAISAL ALAMI



Empowering Palestinians, developing the community, and innovative performance, have been the goals Taawon pursued during 2015, manifested in the social, economic and cultural achievements notwithstanding all obstacles. Taawon has sought to develop its institutional performance through increasing its membership and maximizing the benefits from its members' expertise. We also seek to develop the capacity of our executive team, especially as we just started the implementation of the enterprise resource management system, and adopted program-led management for further excellence and innovation.

Taawon not only fulfilled, but also surpassed the planned outputs in various sectors by 113%. We contributed to enhancing the steadfastness of our people, particularly in the emergency and relief sector, because of the continued aggression and blockade against the Gaza Strip and provided relief to the Palestinians displaced from Syria to Lebanon. We relentlessly sought to embody the Palestinian culture and identity through completing the Palestinian Museum building this year, despite the financial and construction challenges we faced in completing this important cultural institution, which shall be inaugurated in May 2016.

This year, we launched the "Wajd" program to sponsor the orphans of the 2014 Israeli aggression against the Gaza Strip. With the introduction of "Wajd," Taawon is now providing for over 4,000 orphans in Gaza. Furthermore, "Bridge Palestine" project, within the education program, created a new beneficiary group from high-achieving students at Palestinian schools; the "Schools of Excellence" project was expanded to include 1948 areas. Several new projects, based on new ideas, have become models for the community, such as "Tafkeer" and "Eish Al-Balad." Such achievements were attained despite the scarcity of financial resources directed to Palestine.

Against all odds, and based on our strong sense of national and social responsibility, we shall continue to magnify our efforts and focus on developing Taawon and its programs. We aspire to be the pioneers and visionaries of Palestine.

Taawon was established, and continues to develop with generous support of a network of institutions and individuals. We are quite thankful to all our supporters and call upon them to continue supporting Taawon and expanding its community of supporters.

TAFEEDA JARBAWI



"Palestine. Ongoing Commitment." characterizes our work at Taawon during our long journey of over three decades, during which we contributed to the economic and social empowerment of Palestinians, and provided decent living to our people in Palestine, and also in refugee camps in Lebanon.

This Annual Report covers our various programs, from advancing the quality of education, to enhancing the identity and cultural heritage, to the rehabilitation of old cities and preserving their architectural and historic heritage especially in Jerusalem, and telling the Palestinian narrative through the Palestinian Museum. It also addresses our work in community development, including agricultural and health projects, the integration of those with special needs into the society, emergency aid and orphan support through long-term projects such as "Mustaqbali" and "Wajd," while focusing on enhancing and developing the abilities of children and empowering women and youth through various programs.

The program spending amounted to USD 47.4 million, while the revenues in 2015 amounted to USD 38 million. We worked with 840 institutions, which led to the creation of around 5,300 job opportunities that generated a total income of around USD 25 million. Taawon programs also affected the lives of around one million beneficiaries.

Seeking to develop our practices, we adopted the program-based management approach, focusing on seven main programs: Education, Community Development, Culture, Rehabilitation of Old Cities, Youth Empowerment, Orphan Care, and the Palestinian Museum. It also adopted an automated management system and expanded the scale of ISO to include all Taawon departments. This year witnessed the launch of our new website, the deployment of our new brand identity, as well as significant developments in our digital outreach.

To enrich our support to the programs and deepen their impact, Taawon prepared 15 programmatic and regional evaluation studies, diversified Arab and international sources of funding and developed new international strategic partnerships. In terms of transparency, Taawon approved the closing accounts audited by Ernst & Young, employed the services of internal audit and external consultants to oversee the financial, administrative and programmatic aspects.

We are always proud to work with all our partners; I extend my gratitude to all the partners and donors, individuals and institutions for their continuous generous support to our programs. I also thank the executive team for their relentless work to achieve Taawon's goals.

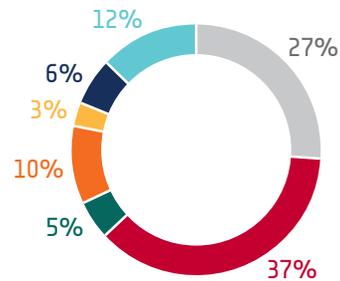
2015 in Figures

Taawon revenues in 2015 reached around USD 38 million, of which USD 37 million were allocated to the various programs. The outstanding commitments of individual donors, organizations, and local, international and regional private sector reached around USD 41 million, distributed over the main programs.

The program spending amounted to USD 48 million, through which Taawon supported 840 local institutions, and created 5,300 new job opportunities, of which 3,200 are permanent and 2,100 are temporary, that led to generating an overall economic return of USD 24 million.

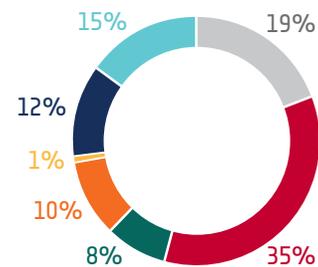
Expenditures by Program Area

- Education
- Orphan Support
- Culture
- Revitalization of Old Cities
- Youth Empowerment
- Community Development
- Palestinian Museum



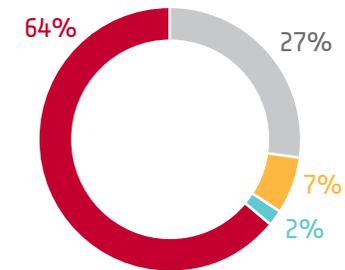
Revenues According to Program Area

- Education
- Orphan Support
- Culture
- Revitalization of Old Cities
- Youth Empowerment
- Community Development
- Palestinian Museum



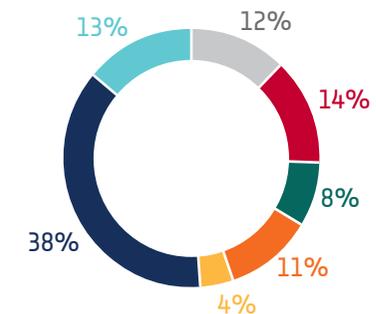
Expenditures by Program Area

- West Bank
- 1948 Areas
- Lebanon
- Gaza



Revenues According to Source of Funding

- Members
- Arab Funds
- Endowments
- Individuals
- International Agencies
- Private Sector
- Governments



Expenditures in Gaza Strip USD 13 million

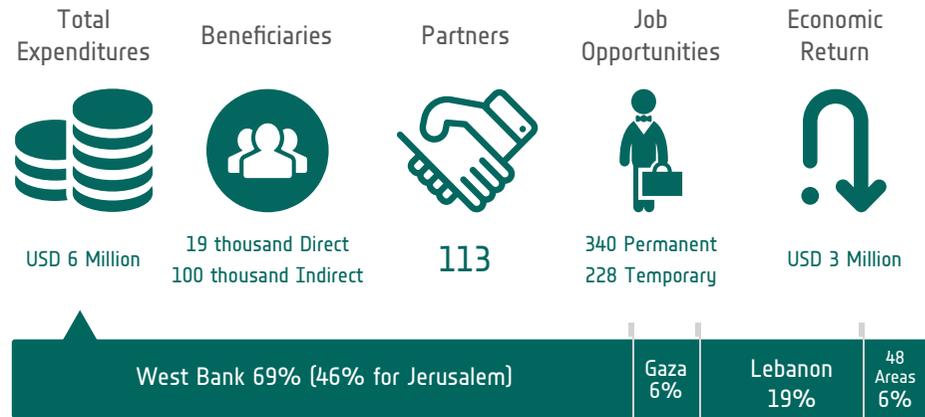
Expenditures in Jerusalem USD 10 million

Education

Investing in People



Bridge Palestine Activity



Ongoing Achievements

- Launching Bridge Palestine program aiming to optimize opportunities for 400 high achieving, innovative and distinguished students in Palestine to enroll in internationally acclaimed universities. The program targets students entering the 10th grade.
- Providing sustainable services to 250 students with learning difficulties in Jerusalem schools through the Educational Support Program funded by the Arab Fund for Economic & Social Development.
- Developing and providing early diagnosis and development plans for children between 3-5 years for the first time in Palestine. The project is implemented by An-Najah Child Institute with a kind donation from the New Al Fadiil Trust.
- Providing diagnosis and full care to 500 children with special needs through Princess Basma Institute in Jerusalem.
- Developing the Gifted Student Incubator within the comprehensive program to develop Wadi Gaza village.
- Launching new vocational specializations such as car mechatronics at the Industrial Islamic Orphan School in El Izzariyeh.
- Rehabilitating and equipping all vocational workshops at the Secondary Industrial School of Al-Yateem Al-Arabi Society in Jerusalem.



Zamalah Innovations

Dr. Qotati applied to join Phase three of Zamalah program, and her new project was about early diagnosis of breast and colon cancers. She was selected for a 10-month scholarship at the University Medical Center in Hamburg-Eppendorf (UKE), one of the largest and best medical centers in Germany.

Zamalah: A program initiated by the Bank of Palestine (BoP) in partnership with Taawon to develop the faculty at Palestinian universities. Taawon is in charge of the program development, implementation management, and resource development in cooperation with BoP and other donors including The Arab Monetary Fund under the supervision of the Islamic Development Bank.

“Zamalah program helped me bring world expertise to Palestine and to innovate to serve humanity. Through the scholarship, I succeeded in discovering a new alternative and additional treatment for diabetics.

Abeer Qotati, Al-Azhar University



“I never knew storytelling could be so effective, but after participation in a story-telling workshop, I found a solution to my son's problem. Telling Waleed bedtime stories, in addition to support of the social worker and his class teacher, helped him overcome his fear of the darkness. I am now a frequent visitor of the nursery to borrow stories. I dedicate more time for my children to read and discuss with them bedtime stories. I will not quit this good habit and will continue to tell stories to my younger children.

Um Waleed, Early Childhood Program, Ghassan Kanafani Nursery School, Baddawi Camp, Lebanon

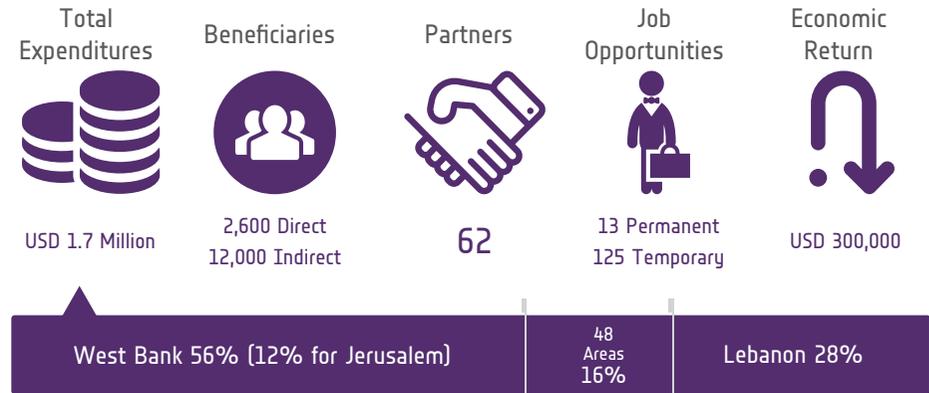
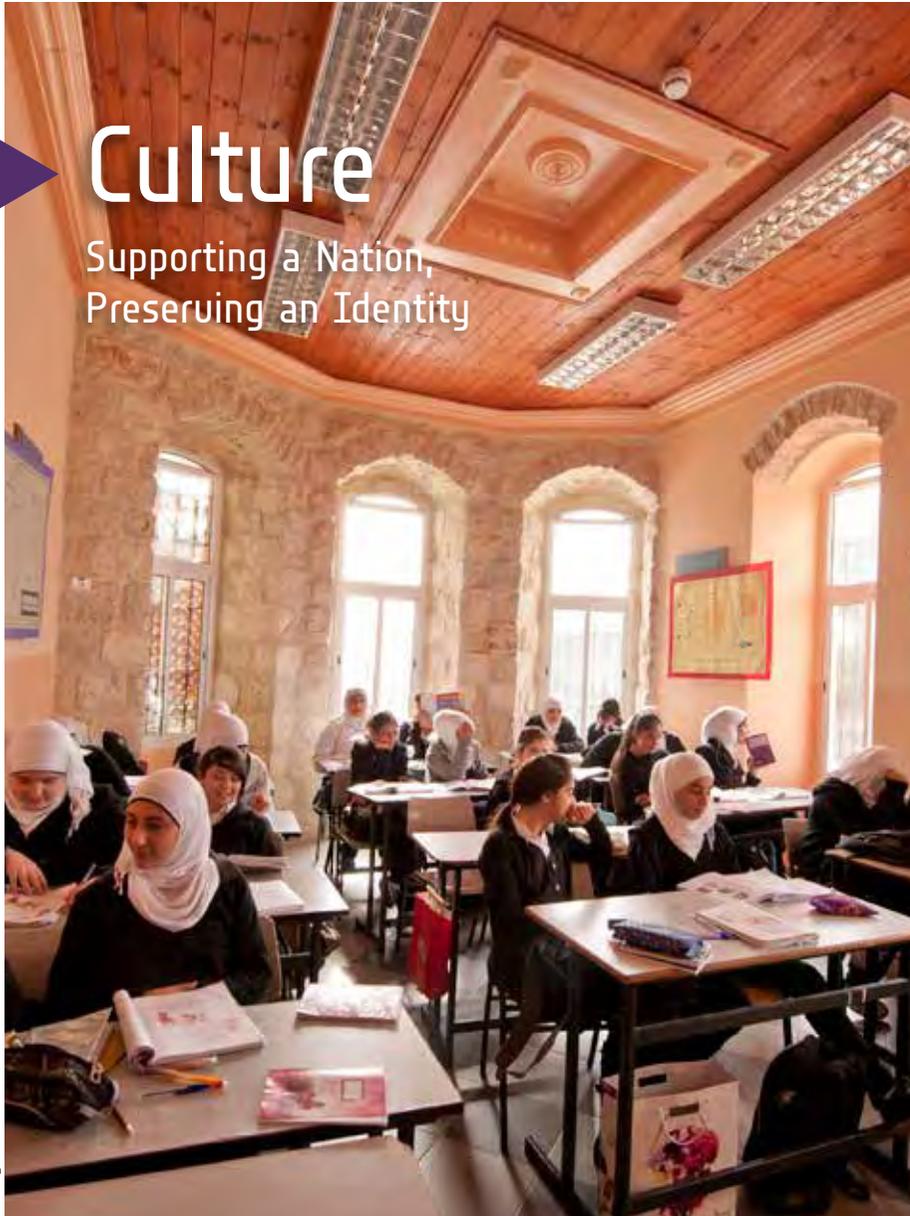
Taawon pioneered the rehabilitation of the University College immediately after its destruction in 2014, which was reflected in the speed in which the students resumed their education.

“The Media Center at the University College is a solid example of the developmental vision, quality, and modernity that characterize the interventions and programs supported by Taawon.

Dr. Refa'at Rustum, The University College of Applied Sciences, Gaza

Culture

Supporting a Nation,
Preserving an Identity



Ongoing Achievements

- Within the Libraries Project, supported by Bill and Melinda Gates Foundation, 35 libraries in the West Bank, Gaza Strip and Lebanon prepared their three-year developmental strategic plans after receiving the necessary training.
- Production of six films that document the lives of public figures that had a major contribution in shaping the Palestinian national discourse: Rashed Hussein, Emile Habibi, Karima Abboud, Samira Azzam, Issa Al-Issa and Samih Al-Qassem. The project is self-funded by Taawon.
- Supporting youth scout groups in the Holy City of Jerusalem with the support of Mr. Munir Kaloti.

“ The library is the safe and free area for Palestinians that enables them to create and develop tools of self-expression that address their humanity, and constitute a haven in difficult and dangerous conditions. The experience of reading, writing and expression is one of the strongest tools that create this internal human balance, and develop the ability to advance the society as a whole.

Rinad Qubbaj-Tamer Institute – Ramallah

Libraries for Change
Project activity, Lebanon



Taawon team continues to impress and inspire me with the progress they make despite working in some of the world's most challenging environments. The team brings a true vision of what they want to accomplish, and the intelligence, creativity and commitment to put those plans into action. If you want to support sustainable community development in Palestine, Taawon is the organization to work with.

Zola Maddison, Program Officer, Bill & Melinda Gates Foundation



A scene from film documenting the life of Karima Abboud.



A lesson on body movement and phonetics from the Drama Academy support project in Ramallah, funded by the Arab Fund for Economic and Social Development.

Positive Excellence
Project – Beit AL
Musica- Shafa Amr, self-
funded by Taawon.



Taawon opens new avenues for different groups in the Palestinian society, particularly youth. It contributes to meeting the needs and priorities of the Palestinian people with high professionalism and commitment. It provides them with space for expression, recreation and benefit, through a set of projects that it creates and employs to serve the community. We had a distinctive and great experience in which our visions and dreams met. We seek further development in different forms and areas.

Yabous Cultural Center, Jerusalem



Community Development

Safeguarding Life and Dignity



Ongoing Achievements

Health:

- The West Bank including Jerusalem: Introducing the ECMO (extracorporeal membrane oxygenation) to the Pediatric Cardiac Surgery Center at Makassed Hospital in Jerusalem.
- Gaza Strip: Developing ten psychological counseling units at ten schools, and providing 27 extremity prosthesis for 22 injured who lost their limbs during the 2014 Israeli aggression against the Gaza Strip. In addition, Taawon supplied the European Gaza Hospital with medical equipment and surgical supplies, and provided 45,000 Liters of fuel to governmental and private hospitals in Gaza.
- Lebanon: Providing health care support to 220 Palestinian patients, and covering the dialysis expenses for 65 patients suffering from kidney failure. Taawon also provided equipment, assisting devices and assistance to 32 persons with disabilities, and supported the treatment and rehabilitation sessions for more than 100 patients.
- 1948 Areas: Developing the colonoscopy unit at English Hospital in Nazareth.

“Taawon's huge support to the children of Palestine guarantees them a bright future.”

Qassem Ayna, Director of the National Institution of Social Care and Vocational Rehabilitation, Lebanon

Agriculture:

- West Bank: Opened and rehabilitated 8.5 KM of agricultural roads that benefit over 300 families. Taawon reclaimed 30 dunums of agricultural land, and dug and rehabilitated 15 agricultural wells.
- Gaza Strip: Supplied 1,105 sheep and 90 tons of animal feed to 300 families in the village of Wadi Gaza; maintained and restored 15 large fishing boats and provided 30 fishermen with small fishing boats, to replace their boats that were destroyed during the 2014 Israeli aggression against the Gaza Strip.

Infrastructure:

- At Baddawi Refugee Camp, Taawon restored and rehabilitated 21 houses inhabited by Palestinians displaced from Syria to Lebanon. At Birzeit University, we constructed 1,100 sqm of retaining walls and a 300 m³ water tank, and installed 400 meters of water pipes. In Wadi Gaza, installed around 5,000 meters of wastewater pipes, expanded and paved roads with an area of 15,000 sqm, provided rechargeable lighting system for 135 families, and rehabilitated and restored 84 partially destroyed houses.

“ The Impossible Reunion

Had it not been for the legal services provided by Taawon's project for improving the socio-economic conditions in Jerusalem at the Jerusalem Legal Aid and Human Rights Center, my husband would not have obtained a residency permit. The fact that Fadi obtained the residency permit, although he is under 35 years, is a real achievement and set an important precedence for obtaining residency permits in the city, particularly for non-holders of Jerusalem IDs.

Maram Barad'i

“ We thank Taawon for the strategic partnership and continuous support to create programs and provide services that fulfil the evolving and changing needs of children with disabilities, through the continuous support for building the capacities of the staff of Princess Basma Foundation, improving the infrastructure and providing good services. Together we introduce positive change to the lives of the children with disabilities and their families.

Ibrahim Faltas, Director, Princess Basma Foundation



Success story

For the first time in Palestine, a 9 months infant with congenital heart troubles from Jabalya was treated at a Palestinian hospital, and went back home in good health. This great success marked the first use of the extracorporeal membrane oxygenation (ECMO) which consists of artificial heart and lungs that help rescue children with congenital malformations at Al-Makassed General Hospital in Jerusalem. ECMO apparatus, worth around USD 250,000, was introduced this year with the support of Taawon, and through funding of The New Al-Fadel Trust, to the Pediatric Cardiac Surgery Center at the hospital.

“ From now on, the children of Palestine will be treated in Palestinian hospitals, in the heart of the city of Jerusalem and by Palestinian doctors. God willing, we will manage to save the lives of many sick children who suffer from congenital malformations, so that they can live normal lives.

Professor Hijeh, Al-Makassed General Hospital, Jerusalem



Youth

Investing in the Future



Ongoing Achievements

- Reuiving four vocational specializations in Jerusalem: multimedia at the YWCA, specialized metalwork at The Lutheran World Federation Center, Arabian carpentry (Arabesque) and sewing at the Industrial Islamic Orphan School in Jerusalem. 325 new students were enrolled in these disciplines.
- Developing small enterprises through 30 businesses startups, of which 25 are in agriculture. In addition, 70 beneficiaries received loans and small business grants, including 25 women, and providing 160 beneficiaries with technical assistance on business management skills in Lebanon.
- Increasing the contribution of the private sector employers to over USD 8 million benefitting over 4,500 interns.

Opening project investment opportunities through the startup accelerator FastForward:



- REDCrow project received \$100,000 worth of development services from Google, in addition to supporting them to participate in "BlackBox Connect" specialize program.
- A number of entrepreneurial projects received additional investment financing from IBTIKAR innovation fund like the psychotherapy online platform "Fadfid" and the real estate analysis app "Mashuizor."

Entrepreneurial Agricultural Enterprises: new lab for testing agricultural products and mushroom spores production

Abdul Fattah, unemployed with a degree in food processing, received training at several food and agricultural product testing laboratories, but could not land a job. The training inspired him to establish an agricultural laboratory for mushroom spore production and cultivation and other agricultural tests, a first of its kind in Palestine. He selected the agricultural city of Qalqilya to open his laboratory; an area with plenty of water, agricultural land, agricultural societies and farmers who need such laboratory services to test their produce. The laboratory was established with the support of the Arab Fund for Economic and Social Development.

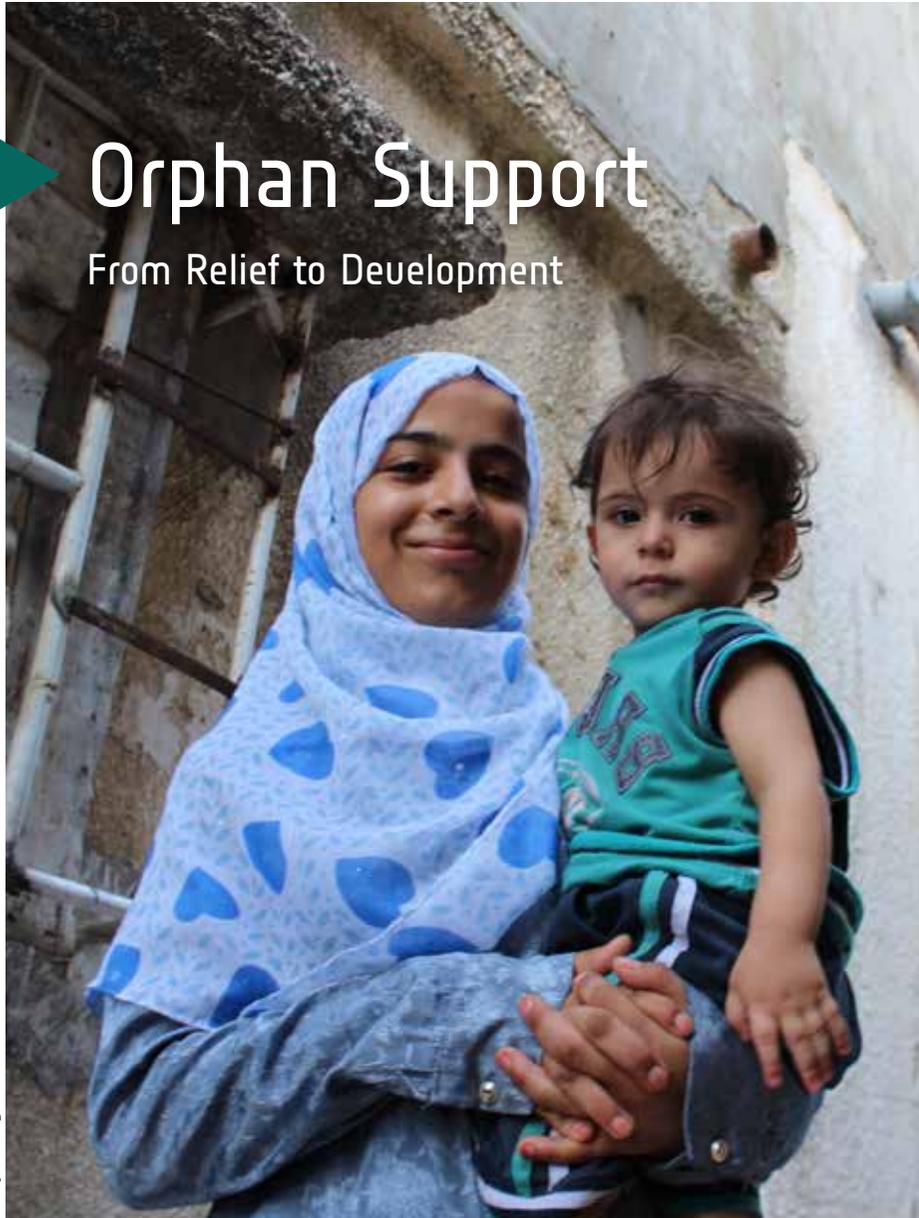
Employing school dropouts in Jerusalem



The School Dropouts Employment project with support from the Arab Fund for Economic and Social Development.



A training course in cooking, part of short courses provided by Taawon's labor market networking project taught me the basics of cooking and preparing different kinds of main dishes and desserts. The general atmosphere of the course was positive. The teacher emphasized hands-on training, which gave up a practical experience and allowed us to work together as one team in the kitchen. The feeling that you work in the field in which you are gifted, and to find someone to help you achieve what you want is great. I feel I have a talent in cooking, and I hope to continue developing in my new career path.



Orphan Support

From Relief to Development



"Mustaqbali" and "Wajid" programs are among the most ambitious Taawon programs. With the generous support of its donors, Taawon pledged to provide care for all the children who were orphaned due to the repeated Israeli aggression against Gaza Strip in 2008 and in 2014. The programs aim to provide these orphans with a normal living and a healthy environment, and meet their needs to enable them to enjoy independence and contribute positively to building their society and country.

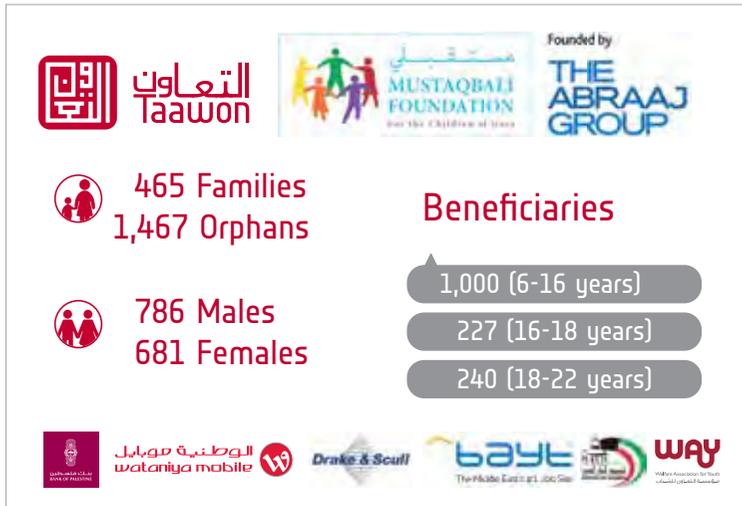
Ongoing Achievements

- 1,055 students continued their education and 375 children enrolled in kindergardens.
- 98% of the 1,000 children who enrolled last year in the education support project of Mustaqbali program passed their exams.
- 23 Mustaqbali students graduated from universities, and 50% were employed.
- 100 students of Wajid program continued their university education, 50 students enrolled in vocational training and 45 became artisans.
- Improving health conditions for 800 orphans including 100 with disabilities.



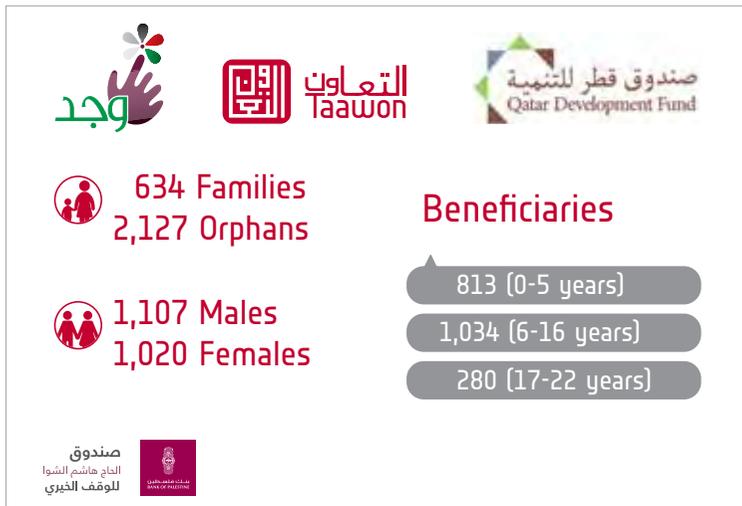
"Frankly speaking, I wish to say one word: thank you very much! I never thought there are people who care for us like you, and when I become a teacher I want to help anyone related to you and pay you back."

Yousef Sheikh EL-Eid, Student



I draw and express myself and feel relieved. My mother discovered my talent and used to bring me paper and colors. I am happy to participate in the drawing corner with Wajd program.

This is how Najwa, 12 years, expresses her feelings during participation in a Wajd project that provides care for the orphans of 2014 aggression against Gaza.

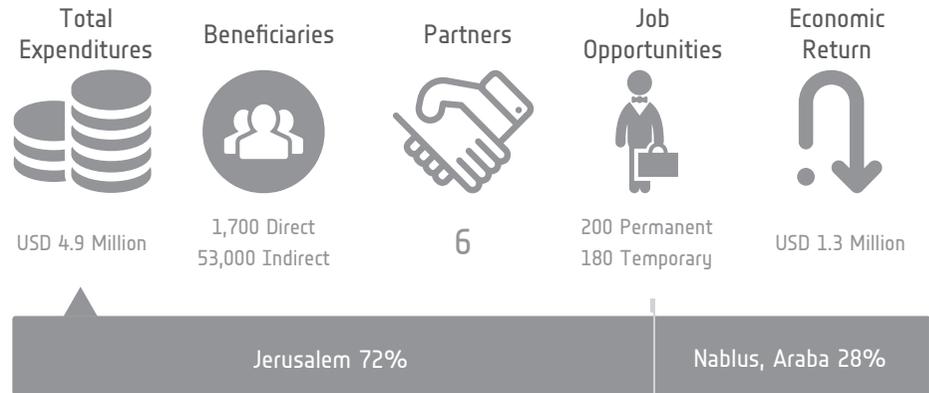
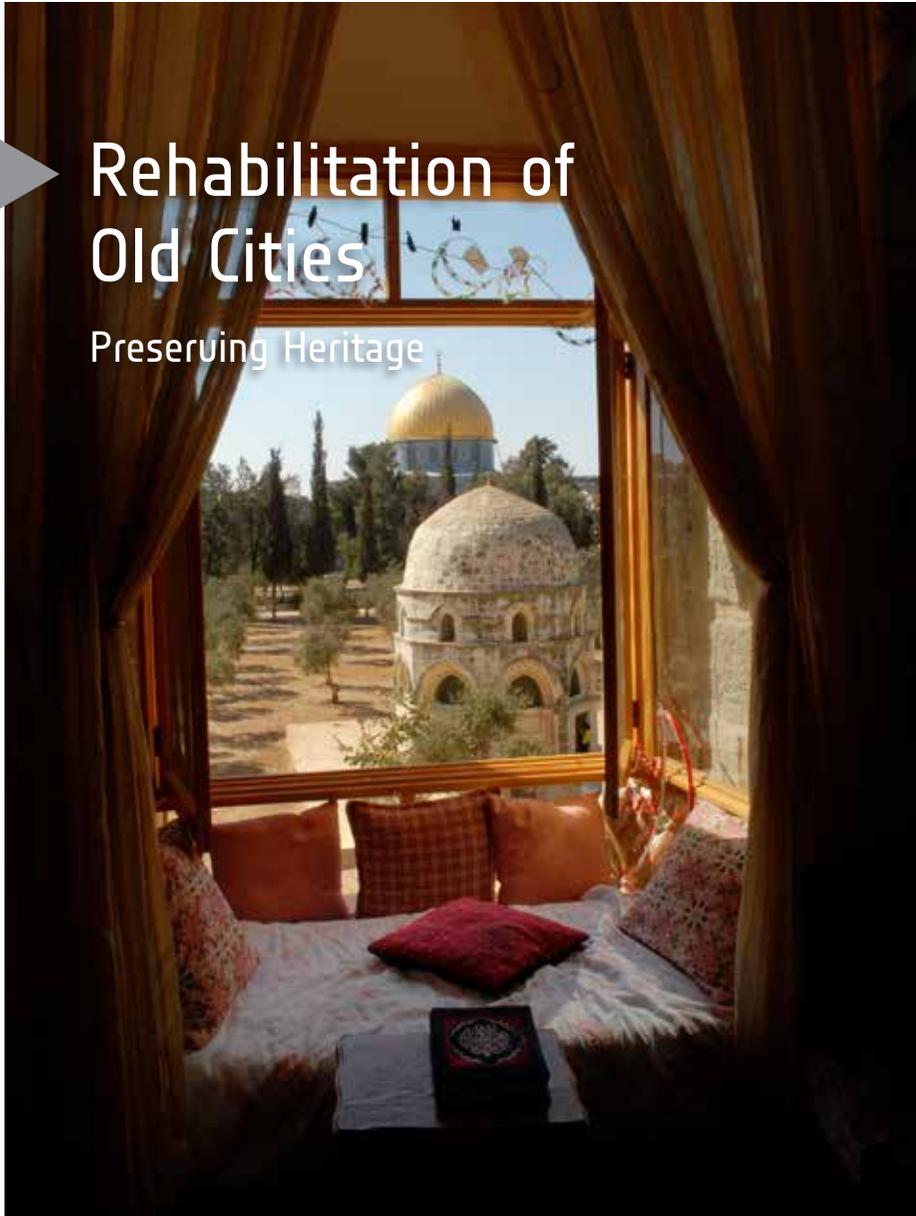


Mustaqbali program changed my life, and enabled me and my family to rely on ourselves through supporting the education of my children Salem, Issam and Sabreen. The program also provided my daughter, Sabreen, with a job upon her graduation. My son Mohammad, managed to build a greenhouse that secures us with a fixed income, in addition to our dependence on the vegetables for our daily consumption.

Nahla Zu'rub, Mustaqbali program

Rehabilitation of Old Cities

Preserving Heritage



Ongoing Achievements

- Improving living conditions for 84 families in Jerusalem and Nablus.
- Rehabilitation of 42 historic buildings and shops in the old cities of Jerusalem and Nablus.
- Developing skills of 118 engineers, specialists, and artisans in restoration works.
- Expanding the geographic reach of the program to include restoration of historic town of Arrabah.



“The restoration project changed our lives; the house became suitable for living. Even our social relations improved after the restoration since we are no more embarrassed to receive guests.”

Um Ala'a, Nablus

Old City of Jerusalem Revitalization Program Trains the Engineers of Palestine on Preserving Architectural Heritage

The Old City of Jerusalem Revitalization Program (OCJRP) conducts training courses throughout the year to improve the capacities of people working in the preservation of the architectural heritage in Palestine. In 2015, OCJRP:

- Extended its services to the Gaza Strip and the 1948 Areas for the first time, in addition to Jerusalem, Nablus and Bethlehem. Through cooperation with UNESCO, a training course was conducted on construction support to historic buildings in Gaza. The course was implemented in partnership with the Center for Architectural Heritage - Iwan, and was attended by 22 engineers from Gaza.
- Conducted a comprehensive 4 month training course that covered all aspects of restoration and management of historic sites in the city of Shafa Amr near Haifa.
- Conducted several specialized training courses for specific groups, such as construction support and the architectural history of Nablus, in addition to a

specialized course for artisans who work in restoring wood works in cooperation with the Industrial Islamic Orphan School in the Old City of Jerusalem (68 trainees enrolled in these courses). These courses, delivered in cooperation with several local and international experts, focused on Zaher Omar Al-Zaydani castle as a case study. Another course was conducted in Bethlehem, focusing on the cultural heritage of the city, which took a "Hosh" (old house) in the heart of the city as a case study. 25 female and male trainees attended both courses.

- Trained 4 fresh graduates and 11 artisans with the program through working with several contractors in restoration projects in the Old City of Jerusalem. Through this work, they were introduced to the main crafts of restoration, to be able to specialize in a specific craft, thus contributing to enhancing their future employability.



“The restoration of the premises of the Center for Community Resource Development in Nablus increased the area of the facility and helped develop its activities and attract a wider group of the community. The capacity of the building doubled to reach 200 persons engaging in three parallel activities such as concerts, film screenings, and cultural and literary events.

Ayman Shaka'a, Director.



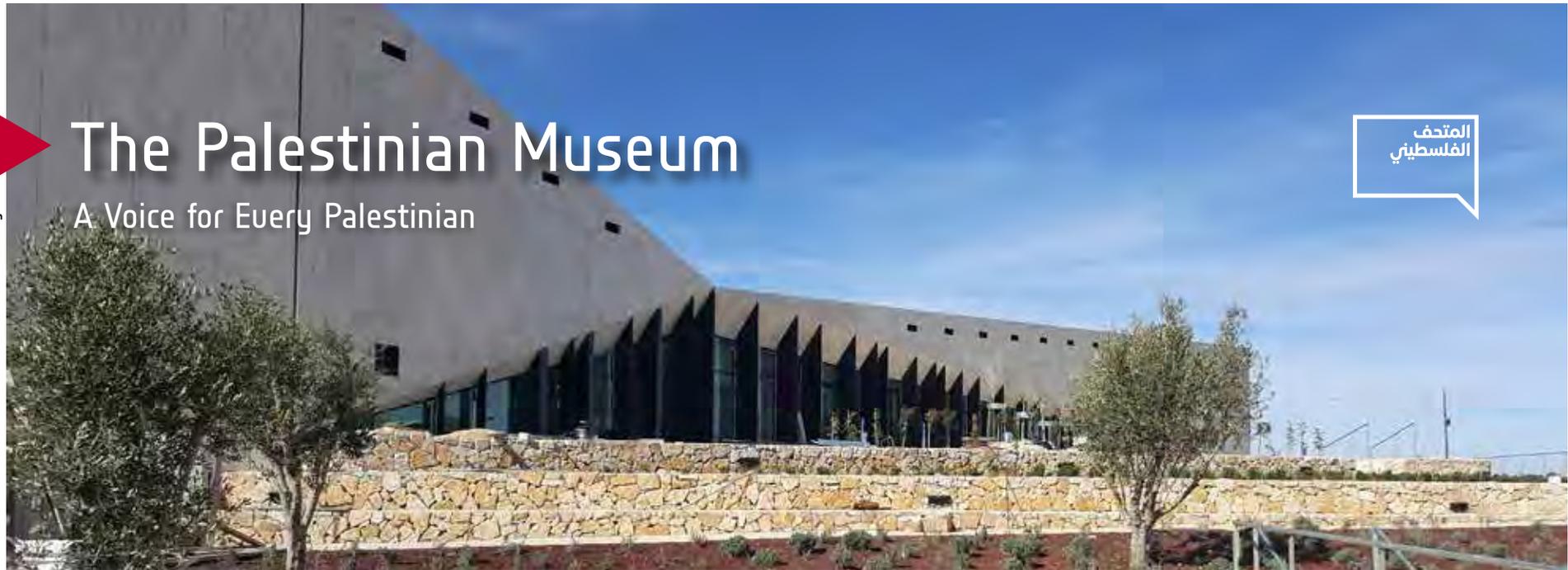
“As a Jerusalemite, I used to tour the Old City without paying much attention to the details. However, the Old City of Jerusalem Revitalization Program awakened a dormant spiritual bond with my cultural heritage. I started observing the tiniest details and enjoying it. I felt the importance of educating people on enjoying the aesthetics of such details, and how to document their history.

Bayan Hadya-Jerusalem
Trainee on the principles of restoration and preservation of historic buildings

The Palestinian Museum

A Voice for Every Palestinian

A view of the Palestinian Museum's main building



The main building is 80% ready for the inauguration, and the gardens, with their layers of traditional stone terraces cultivated with olive and pomegranate trees along with a unique assembly of the native flora of Palestine. Work is underway to prepare the inaugural exhibitions "Never Part" and "At the Seams: A political History of Palestinian Embroidery." As part of these efforts, the first film about the life of Malak Al-Husseini Abdul Rahim and her personal embroidery collection was completed.

The "Family Album" project has digitized 8,032 photos collected through conducting around 126 interviews. Among the most important photos acquired are pictures from the archives of the late Palestinian poet Samih Qassem and the late Palestinian writer Emil Habibi. The team compiled the Palestine Historical Timeline, which addresses three turning points: 1936 revolution, Nakba, and the Intifada of 1987, and goes beyond the political history to cover social, cultural and economic modern history of Palestine. The Palestine Historical Timeline is an electronic forum developed in partnership with the Institute for Palestine Studies (IPS).

The Palestinian Museum joined the International Council of Museums (ICOM), and finalized an agreement with the Arab Puppet Theatre Foundation (APTF) in Beirut to produce several puppet shows, to be shown at Palestinian refugee camps in Lebanon and tour different areas in Palestine and Jordan. The Palestinian Museum has received wide media coverage in preparation for its inauguration in May 2016.

Taawon for Youth (WAY)

WAY

Welfare Association for Youth
مؤسسة النفاون للشباب



Taawon for Youth (WAY) succeeded in raising USD 77,000 through different activities and events. The main WAY activities during 2015 included "Cycling for Palestine," Film Festivals in Amman and Dubai, a Ramadan Iftars for over 700 children from 7 Palestinian refugee camps, and another Ramadan Iftar in Gaza for 450 children who had lost their parents during the last Israeli aggression against Gaza in 2014. The main goal of these events is to engage and enable young people while raising awareness of the harsh reality of life in Palestine. These events motivated WAY, in cooperation with Taawon, to support different projects in the West Bank and Gaza, such as supporting Silwan Club in Jerusalem and cultivating 1,500 fruitful trees in Abed Rabbo land in Walajeh, a land threatened by confiscation.

WAY also held a meeting for the Youth Participation Committee and a Board meeting during November in Abu Dhabi, focusing on developing a database management system for WAY, improving its presence in the social media and increasing youth engagement.

Jerusalem in Your Eyes

WAY organized the second photography contest "Jerusalem in Your Eyes", to shed light on the life of the people of Jerusalem, and the spirit of the city. The contest aims at highlighting young Palestinian talents in photography and showing the world how beautiful Palestine is in the eyes of the Palestinian beholder.

Taawon Awards for Excellence and Innovation

USD 250,000

Taawon Awards complement its mission and reflect its identity and values. The Awards encourage Palestinian institutions to excel and innovate in their work, in addition to empowering Palestinian youth, and enhancing their role and engagement in building the future of Palestine.

Taawon Achievement Award 2015: The Late Abdul Aziz Shakhshir Culture Award "We Will Get There Someday"

This award comes as a generous donation from Mr. Akram Shakhshir and is dedicated to the institutions that have excelled and contributed to the social, economic and cultural development of the Palestinian people.

The winner of this award was the Popular Art Centre - Al Bireh for its program "Preserving the Palestinian Cultural Heritage"

Members of the 2015 Jury were: Mr. Habib Shehadeh, Mr. Khaled Hourani, Mr. Khaled Elayan, Ms. Dina Abu Ghazal and Ms. Faten Farhat.



Taawon Jerusalem Award 2015: The Late Ragheb Kaloti Award "For Jerusalem ...We Work"

Taawon Jerusalem Award 2015: The Late Ragheb Kaloti Award "For Jerusalem ...We Work"

The winner of this award was Alsaraya Center for Community Services - Jerusalem for its "Social Academic Support Program"

Members of the 2015 Jury were: Dr. Badi' Sartawi, Ms. Shifa Jayyousi, Ms. Fadia Salfiti, Mr. Fadi Hidmi, Mr. Waleed Nammour.



Taawon Youth Award 2015: Munir Kaloti Award for Palestinian Young Entrepreneurs "For a Better Tomorrow ... We Innovate"

The Youth Award is the generous contribution of Mr. Munir Kaloti to support the youth and innovative entrepreneurs. A society can only thrive with its youth, and a country can only prosper at the hands of those who defend and protect it.



This year, the following five innovative entrepreneurs won the award:

1. "Let us grow up together" initiative- Asma Abdullah Masoud, Jabaliya, Gaza
2. "Let's Code" initiative, "Let's Code" group, West Bank, Nablus; Maher Mufid Nahle, Hanadi Hmouz, Haneen Salameh.
3. "A minute with Haj Batata" initiative, Daqiqa Animation Group-Sanabil TV; Abdul Hamid Fayyumi, Mohammad Sa'ad
4. "Al-Masna'a" initiative, Hamza Ahmad, Gaza Strip.
5. "Sherkat Khidma" initiative, Khidma Group, Gaza Strip, Mahmoud Mohammad Madhoun, Hasan Ibrahim Radwan.

Members of the 2015 Jury were: Dr. Safa Nasereddin, Mr. Imad Kuheil, Mr. Fawaz Alami, Ms. Maha AbuShusheh, Ms. Huda El Jack

WA Education Award 2015: Nabil Hani Qaddumi Award "Exceptional Schools for a Better Future"

This award contributes to encouraging innovation and self-development of schools. It is named in honor of Dr. Nabil Hani Qaddumi in appreciation of his invaluable efforts and dedication to Palestine.

The award was given to three schools equally:

1. Mughtaribi Birnabala Secondary School for the initiative "with values we give value to our lives", Bir Nabala
2. Tammun Secondary Girls School for the initiative "Towards STEM Education", Tammoun
3. The Evangelical Lutheran School for the initiative "the vocational and technical training", Beit Sahour.

Members of the 2015 Jury were: Dr. Ahmad Fateiha, Mr. Hazem Abu Jazar, Ms. Ruba Masrouji, Dr. Naser Sa'afeen, and Dr. Nazmi Masri



WA Gaza Strip Award 2015: Falak and Abdel-Kareem Kamel Shawwa Award for community based organizations "For Gaza"

The award is dedicated to civil society organizations that improve community services in Gaza Strip, which is in dire need for further efforts to enhance its steadfastness and empower its people to have a better life and future. The award was divided equally between:

1. Aisha association for Woman & Child Protection for their project "Rehabilitation and support of the wives of patients suffering from psychological conditions and substance dependence"- Gaza
2. Tamer Institute for Community Education for the project "100 Hemme wa Lamme"- Gaza

Members of the 2015 Jury were Mr. Amjad Shawwa, Ms. Amal Siyam, Mr. Ala'a Ghalayini, Ms. Fikr Shaltout, and Mr. Mounir Kleibo



Reaching out to the World



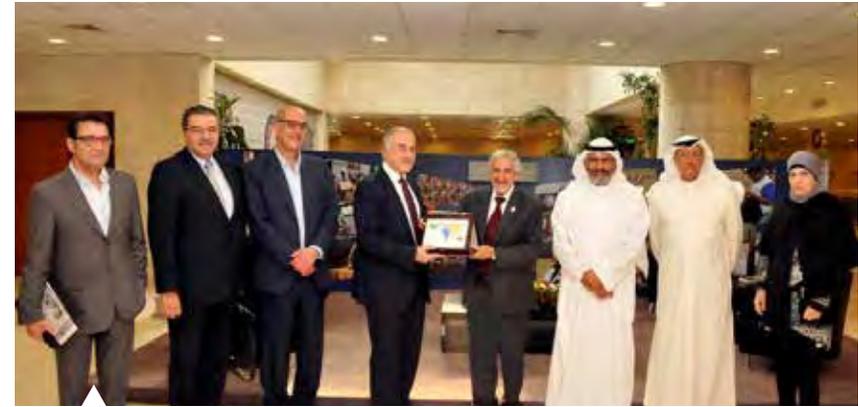
We welcome what Taawon represents with its successful journey of developmental and humanitarian aid in Palestine, and its mission to nurture hope, optimism and confidence among Palestinian men and women. Taawon's activities stem from a true humanitarian spirit, a profound sense of social responsibility, wide participation and strong support from the people and the friends of Palestine all over the world. I express my deep appreciation and support to this organization, which seeks to develop the capacities of Palestinians and preserve their heritage, assert their identity, and protect their existence and culture. It institutes a successful model for the Palestinian civil society, which plays an important role in the revitalization and success in the society amidst difficult and complicated challenges and obstacles imposed by the occupation.

It is worth noting that Taawon is characterized by efficiency, effectiveness and credibility, and enjoys financial and moral support in Palestine and the Arab region, extending beyond to the rest of the world. This is mainly due to the fact that the organization maintains a national mission to empower and enable the Palestinian people to confront all difficulties and challenges.

Sheikh Nahyan Bin Mubarak Al Nahyan, Minister of Culture, Youth and Social Development, Abu Dhabi



A new partnership started with the Saudi Fund for Development, as the Government of the Kingdom of Saudi Arabia has generously provided two grants of USD 10.5 million for building a dormitory for female students at Birzeit University and restoring the historic buildings and houses of Jerusalemites within the Old City of Jerusalem.



Taawon delegation meets the Chairperson of the Kuwaiti Red Crescent Society
Dr. Helal Sayer



"Wajd" Program, launched in partnership with Taawon, seeks to provide Gaza orphans with a dignified living and enable them to achieve their ambitions and aspirations to become effective members of their communities. This program, launched on the first anniversary of 2014 Israeli aggression, aims to provide the orphans and their families with sustainable basic services and decent living. This program is part of the Qatari vision of contributing to global development through international aid."

His Excellency Mr. Khalifa Jassim Al-Kawari, Director General of Qatar Development Fund (QDF)

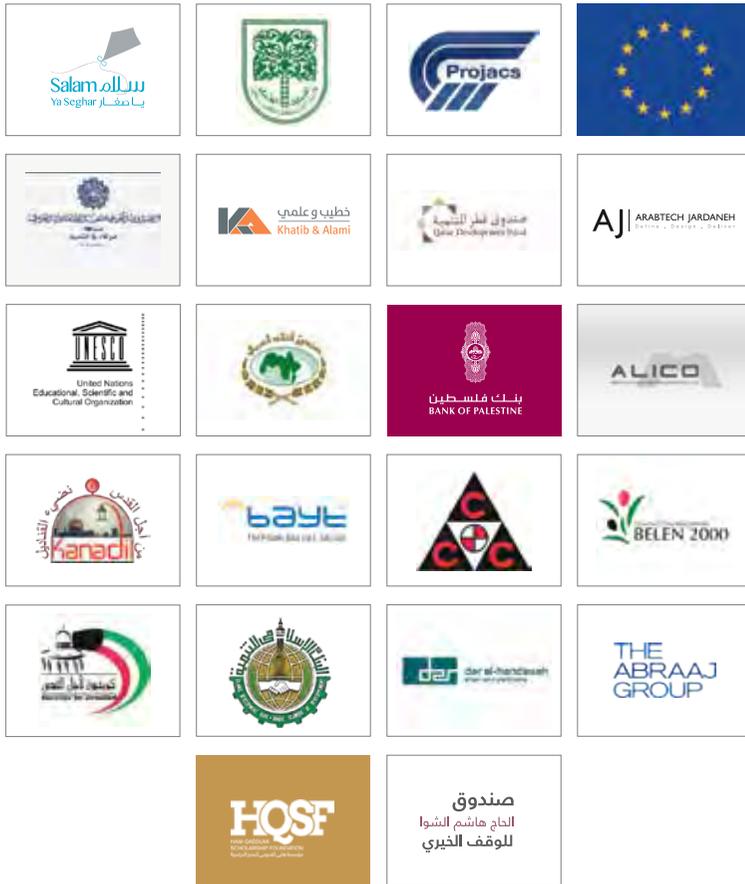
Taawon launched with QDF the USD 10 million Wajd program for supporting orphans of the 2014 aggression. The main donors of Wajd program, which aims at providing comprehensive care for Gaza orphans who lost their parents during 2014 aggression, are:

Main Funder	Platinum sponsor	Platinum sponsor
Qatar Development Fund	Bank of Palestine	Haj Hashim Shawwa Fund for Charitable Endowment
USD 10 million	USD 2.5 million	USD 2.5 million



The fourth generation of Palestinians in Chile represented by Bethlehem 2000 Foundation support the European Gaza Hospital with USD 850,000

► Donors



Unique Funding Initiatives

- In his will, Mr. Mohammad Ayyash Milhem, earmarked 10,000 of his Arab Bank shares for Taawon's endowment. His heirs fulfilled his will by registered the shares in Taawon's name. May his soul rest in peace.
- Abbas and Samar Zuaiter's pledged to match 50 cents to each dollar raised in partnership with the Arab Community Center for Economic & Social Services (ACCESS). ACCESS launched a campaign for Gazan orphans, and raised USD 200,000, which were matched by USD 100,000 from Abbas and Samar Za'aiter for a total donation of USD 300,000.
- Noura El-Sayeh and Anan Holtrop donated their wedding gifts, with the value of USD 30,000, to support a kindergarten in Jerusalem. Bassam and Yasmin Jarbawi also donated from their wedding gifts to Wajd Program to support Gaza orphans of the 2014 aggression.

“ The Canada Fund for Local Initiatives has worked several times with Taawon over the years, and has been able to appreciate the high quality of its work for Palestinian refugees living in Lebanon under particularly difficult conditions. Most useful in our view is the support given to small Palestinian entrepreneurs, in particular women, allowing them to secure regular income and improving their families' living conditions – thus bringing them hope and dignity

Nicole Maillard, Coordinator -Canada Fund

“ I had the pleasure of working with Taawon, an NGO that is dedicated to help and provide humanitarian assistance to Palestinian refugees and other vulnerable people. Taawon is one of the reputable organizations that have proved to be professional, dedicated and committed to their mandate. We have renewed our partnership with Taawon over the past four years as they were able to demonstrate their ability to target the marginalized refugees in the most effective and efficient manner.

Amani Salah, Emergency Response Fund Manager, OCHA, Jordan Office

Individuals

Abdel Mohsen Abu Shukiadem	Feryal AIMuhtadi	Lina Jardaneh	Omar Film Fundraising Event, Lebanon	Tareq Zuaiter
Abdel Qader Khatab	Fostering Leadership for Youth in	Linda Shawa	Ousama Naaman	Usama Abu Ghazaleh
AbdelRahman AlManai	Palestine Fund (FLYP)	Lisen Vjellberg	Qussay AlGhussain	Wael Abdulkarim
Abdullah Bashir	Fouad AlJamal	Lutfi AIMoghrabi	Rabab AISa'di	Wael ALSajdi
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Abla Asfour	Ghazi Jamous	Maher Abu Ghazaleh	Raghda Mango Jardaneh	Waleed AlGHafari
Ahmad Bashir	Grant Thornton	Mahmoud Abu Ghazaleh	Rajai Ayyash	Walid Abu Hassan
Ahmad Kobrosi	Haifa Chakhchir	Mai Sayegh	Rami Abu Shakra	Yazan AlNaori
Ahmad Ma'rouf	Hala Hussein	Maisa' Abu Hijleh	Rami and Hala Malhas	Zaid Salah
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Amin Baidas	Hasan Yabroudi	Mazen AlKhatib	Randa Tannous	Zuheir Alami
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Family of Late Dr. Tayseer Nabulsi	Joe Persekian	Naser Nabulsi	Sima Kardoos	
Family of Late Shakour Abu Ghazaleh	Kassem ElShunнар	Nidal Kamal	Sons of Late Youssef Mohammed Alami	
Family to Family - UAE	Khaled Alami	Nimaty Al-Imam	Suad Hussaini Al Jafali	
Farah Kaddoura	Khaled Masri	Noura & Anan's Wedding Gift	Suha Yaghi	
Fatina Asfour	Khaled Miqdadi	Noura Hussein	Sumaya AlJabsheh Abu Ghazaleh	
Fawzi Jitawi	Late Inshirah Abu Ghazaleh	Obaid AlMurri	Tafeeda Jarbawi	

In addition to many donors who have chosen to remain anonymous; we thank you all for your invaluable contribution to our journey. None of this could have been achieved without your generosity and continuous support.

Thank you.

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CAAP/ACCESS
CAF American Donor Fund - Ramez Sousou
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United Holy Land Fund - New York

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Welfare Association - United Kingdom

private sector

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Consolidated Suppliers Oilfield
Dar Al Handasah
Fratello Holding Limited
Galaxy Advanced General Contracting LLC

Ghantoot Transport & General Contracting LLC
 Gulf Spic Trading & Contracting Co.
 Harbi & Zuhair Arafat Co.
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 Ibsais Sweets
 International Poultry Company (Tamam)
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 Lindenberg - Emirates LLC
 Mazrui International LLC
 National Building Materials Trading Co. Ltd
 National Paints Company
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 Al-Haq "Law in the Service of Man"
 Al-Kasaba -Theatre & Cinematheque
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 AMIDEAST
 Aqaba Rural Women Society
 Arab American University
 Arab Orphan's Committee
 Armenian Patriarchate of Jerusalem
 Arraba Municipality
 Ashtar for Theatre Productions & Training
 Augusta Victoria Hospital
 Bethlehem Municipality
 Bethlehem University
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 Central National Committee for Rehabilitation
 Centre for Jerusalem Studies - Al-Quds University
 Civil Society of Nablus Governorate

Dar El-Tifi Al-Arabi
 East Jerusalem Young Men Christian Association - YMCA
 Faisal Hussein Foundation
 Freres School
 Friends' Society of the Islamic Orphanage School
 Future Foundation
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 Hebron Rehabilitation Committee
 Hebron University - Hebron
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 Industrial Islamic Orphanage
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 Jenin Municipality
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 Jerusalem Society for Directing the Family
 Leaders Organization
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Palestinian Olympic Committee (POC)
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 Palestinian Vision
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 Tulkarem Municipality
 Turmusayya Association for Development
 Union Charitable Societies North Governorates of West Bank
 United Nation Relief and Works Agency for Palestine Refugees (UNRWA)
 Women's Center- Shu'fat Camp
 World Links - Arab Region
 Yabous Cultural Center
 Yes Theatre for Communication Among Youth
 Young Artists Forum

Youth Development Department - Arab Studies Society

Gaza

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 Al-Wafa Charitable Society
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 Ard El Insan Palestinian Benevolent Association
 Artificial Limbs & Polio Center- Gaza Municipality
 Atfaluna Society for Deaf Children
 Beit Lahia Development Association
 Cnaan Institute of New Pedagogy
 Central Blood Bank Society
 Child Friends Society
 Co-Operative Agricultural Association of Beit Hanonun
 Dar Al Huda Association for Childhood Care
 Educational Forum Association
 EL-Wedad Society for Community Rehabilitation
 Gaza Children Orphaned by the Israeli Attacks
 Gaza Community Mental Health Program

Gaza Cultural and Development Group	Women College Graduates Society in Gaza Strip	Popular Aid for Relief and Development
Gaza Municipality	Yaboos Charity Society	Unite Lebanon Youth Project (ULYP)
Gaza Sport Club	1948	Women's Humanitarian Organization
Give Palestine Association	Al-Manarah Association	Arab Puppet Theatre Foundation
Gulf Educational Society	Alnayzak for Supportive Education & Scientific	Arab Resource Center for Popular Arts (AI-JANA)
Islamic University	Innovation	Community Based Rehabilitation Association
Ma'an Development Center	Alsebat Association for Heritage Preservation	(CBRA)
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Development	Elhawakeer - Association for Society, Agriculture &	Mousawat
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The successes of our partners

The Naqab Textile Enterprise was selected to participate in the World Campaign of Artisan Institutions, with the invitation of the Forum of Startup Companies in the U.S.

The Right to Live Association in Gaza won the Stars Foundation Award 2015.

Dar Attifl Al-Arabi in Jerusalem won the Yasser Arafat Foundation Award.

The Startup "Redcrow Intelligence" won USD 100,000 of services from Google, and support to participate in "BlackBox Connect." Seven Taawon supported initiatives were honored at the First National Forum for Innovators in Palestine. Seven initiatives, among 75 were honored by the Palestinian President Mahmoud Abbas:

Name of Honored project	Entrepreneur(s)
The Solar Dryer (Kunouz Al-Jibal)- Nablus	Raja Mezyed Mustafa Sa'ad
Electronic Applications for Autistic Children- Gaza	Abed Rabbo Riyadh Hannouneh
The Heat Pillow- Tubas	Ahmad Rasheed Abu Erreh
Nabd Printer for the Blind- Nablus	Yasmeen Ateeq, Jamal Khleif, Tareq Khanfeh, Mahmoud Qasarweh
Redcrow Intelligence for Information Analysis- Ramallah	Hussein Nasereddin, Laila Aqel, Tayeb Aqel, Ima Murrah, Thabet Ju'beh
The Biotutacide-Gaza	Dr. Abboud Qishawi, Ashraf Shafi', Mahmoud Hindi, Hussein Ajrami, Nadia Amarah, Bara' Abu Asaker
The Davinci Box- Gaza	Hadeel Safadi, Hani Murtaja



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Amer Hashem	George Salem	Majda Mishlawui Labadi	Rabea Ataya	Taima Kawar
Amjad Al Dwaik	George Tawil	Mamdouh Aker	Raed Kanaan	Tarek Asad
Ammar Alkurdi	Ghiath Sukhtian	Marwan Alsayeh	Raghdah Naboulsi	Tarek Sakka
Amr Ben Halim	Habib Ghawi	Marwan Shawwa	Ramez Sousou	Tayseer Barakat
Anis Kassim	Haitham Aljawhari	Mazen M. Masri	Rami Malhas	Waddah Barkawi
Ashraf Abu Issa	Hamid Jabr	Mazen Qupty	Rami El-Nimer	Wael Al Ghalayini
Atallah Kuttub	Hani Alkalouti	Misha'L Abo Shukhaidem	Ramzi Dalloul	Wael Kanaan
Ayman Hijjawi	Hashem Hashem	Mohamed Abu Issa	Rana Muwahid	Wafa Yassir
Azmi Abdulhadi	Hashim Shawa	Mohammad Dahmash	Rana Sadik	Wahbe Tamari
Azzam Kanaan	Hatim Zu'Bi	Mohammed Sadiyyah	Randa Salti Huneidi	Walid Kayyali
Azzam Shawwa	Huda Kitmitto	Mohammed Ali Yasin	Rasheed Khalidi	Yasser Hashem
Bank Of Jordan	Hussam Khoury	Mohammed Mulheim	Rawya Shawa	Yousef Asad
Bashar Ayyaash	Ibrahim Jalal	Mohammed Saffouri	Riad Kamal	Yusef Abu Khadra
Bashar Hawwari	Isam Dahmash	Mughith Sukhtian	Rula Alami	Yusuf Alami
Bashar Nahawi	Isam Salfiti	Muna Sukhtian	Sabi Kanaan	Yusuf Hannun
Basim Faris	Ismail El-Zabri	Munib R. Masri	Sa'D Abdul Hadi	Zade Zalatio
Bassam Kanaan	Issam Habbas	Munir Kaloti	Saedeldeen Akashah	Zina Jardaneh

SENIOR MANAGEMENT

SENIOR MANAGEMENT

Tafeeda Jarbawi	Director General
Baher Zamamiri	Director of Finance
Khaled Daoudi	Director of Program Operations
Rana Khatib	Director of Research & Planning
Naser Al-Aloul	Director of Resource Development & Communication
Mohammad Naja	Director of Administration
Fadi Hindo	Internal Auditor
Fadi El Hindi	Gaza area Manager
Abdallah Abu Kishk	1948 area Manager
Salma Al-Yasir	Lebanon Branch Manger (1-10/2015)
Sawsan al Masri	Lebanon Branch Manger
Naila Handosh	International Fundraising and Out Reach – USA & EU Unit Director
Jack Rabah	Media Unit Director
Jack Persekian	Program Director, of the Palestinian Museum
Fida Touma	Program Director, the Old Cities Revitalization Program

AMMAN

Ala' Sinan	Dalal Salameh
Amjad Al-Aydi	Khaled Shaka'a

LEBANON

Adnan Dbouk	Jamal Husami	Mohammed Al Hourani
Ameena Hasanain	Mohammad Zouri	Sireen Fattoum
Wafaa Kasseem		

RAMALLAH OFFICE

Ahmed Hmeidan	Ammar Ammar	Dareen Hussein	Lana Judeh	Mustafa Obeidi	Noor Taha	Samar Ammouri
Ala' Turshan	Anwar Abu Ammash	Ghassan Amayra	Lina Harami	Nakhleh Al-Qare	Osama Barahmeh	Sani Alam
Ali Shamasneh	Ashraf Abdul-Rahman	Ghassan Shakhshir	Maha Sader	Nermen Badarneh	Ouf Awadallah	Tareq Dawoud
Amal Daoud	Ayed Al-Masri	Hadil Madi	Mahmoud Al-Lulu	Nihad Saleh	Rasha Musleh	Thaher Qasem
Amal Tarazi	Aya Hijazi	Haneen Saleh	Mahmoud Nazzal	Nijad Ghannam	Saliba Shehadeh	Yousef Mash'al
Amin Juaidi	Deema Ershaid	Khaled Jarrar	Mai Abu Hashhash	Nisreen Tabanja	Samar Al-Husary	

JERUSALEM OFFICE

Bashar Al-Husseini	Lina Al-Dissi	Nabil Al Muaquet	Rasha Jaber	Samer Rantisi	Wafa' Al-Der
Deema Ameereh	Mohammad Tarawi	Nour Anabtawi	Raef Touri	Sireen Khatib	Zuhdi Bali

GAZA OFFICE

Abdel Aziz Abu Hassira	Fadi El-Hindi	Haytham Al-'Attar	Mohammad Al-Muqaeid	Mohammed Ziara	Rafat Abu Shaaban
Ahmed Saidam	Fahmi Abu-Shaaban	Haiham Elkolak	Mohammed Abu-Ramadan	Osama Ishtaiwi	Samar Al-Batroukh
Abdul-Rahman Abu-Nada	Freih Al-Najjar	Maha Muheisin	Mohammed Al-Jaro	Rana Abu-Mugheissib	
Atef Al-Ghussein	Hatem Shurrab	Mai Hassouna	Mohammed Hasanin	Riham Al-Eila	

PALESTINIAN MUSEUM

Abir Qasem	Hala Shrouf	Natalie Masri	Reem Kort
Bashar Ammar	Haneen Makho	Nisreen Natour	Reem Diab
Dalia Othman	Husam Al-Aref	Nida' Disi	Reem Turjman
Elen baba	Lena Soboh	Obour Hashash	Ruba Saleh
Firas Shamasneh	Malak Afouneh	Rana Anani	Saleem Azar
Dirar Abi Kteish	Muhammad Shraiteh	Raneen Kirresh	Saed Ameereh
Yara Saqfalhait			

UNITED KINGDOM

Caroline Qutteneh	Development management
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Independent Auditors' Report to the General Assembly of Welfare Association (WA)

We have audited the accompanying financial statements of the Welfare Association (WA), which comprise the statement of financial position as at December 31, 2015, the statement of activities and changes in net assets and the statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Welfare Association as at December 31, 2015 and the results of its activities and cash flows for the year then ended in accordance with International Financial Reporting Standards.

Ernst & Young - Middle East
License # 206/2012

April 27, 2016
Ramallah - Palestine

Welfare Association

Statement of Financial Position

As at December 31, 2015

	Notes	2015 U.S. \$	2014 U.S. \$
Assets			
Non-current Assets:			
Property and equipment	3	479,580	528,038
Project in progress	4	17,880,007	6,955,980
Investment properties	5	6,374,245	6,307,342
		<u>24,733,832</u>	<u>13,791,360</u>
Current Assets:			
Contributions receivable	6	43,017,657	25,026,805
Other current assets	7	1,127,526	123,835
Financial assets held for trading	8	49,653,040	56,746,494
Cash and deposits at banks	9	12,049,412	12,427,382
		<u>105,847,635</u>	<u>94,324,516</u>
Total Assets		<u>130,581,467</u>	<u>108,115,876</u>
Net Assets and Liabilities			
Net Assets:			
Unrestricted net assets		1,698,596	1,657,165
Endowment fund	10	57,441,244	57,353,343
Total Net Assets		<u>59,139,840</u>	<u>59,010,508</u>
Non-current Liabilities:			
Provision for employees' benefits	11	2,303,648	1,982,770
Deferred revenues	4	12,377,696	6,955,980
		<u>14,681,344</u>	<u>8,938,750</u>
Current Liabilities:			
Accounts payables and accruals	12	2,038,743	930,023
Deferred contributions	13	54,721,540	39,236,595
		<u>56,760,283</u>	<u>40,166,618</u>
Total Liabilities		<u>71,441,627</u>	<u>49,105,368</u>
Total Net Assets and Liabilities		<u>130,581,467</u>	<u>108,115,876</u>



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They transform dreams to reality!

Mohammad Qdeih, Taawon social media follower